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Tom Lonsdale

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Mars_Primary_Documentary_Exhibits_1_to_6_26_July_2026(1).pdf
4 MB

Chief Compliance Officer, Mars, Incorporated

For immediate attention of: Poul Weihrauch; Stefanie Straub; Marc Carena; Nici Bush; Dr Abigail Stevenson; Board of Directors; Audit Committee

Copies: Ikdeep Singh; Nefertiti Greene; Katie Devine; Cécile Coutens; Melodie Nye; Victoria B. Mars; Frank Mars; Stephen Badger; Director, Waltham Petcare Science Institute

Please find attached:

- 1.) Formal Notice to Mars, Incorporated
- 2.) Foundation Documents 1-6
- 3.) Primary Exhibit Documents

Please provide acknowledgement within 7 days and substantive response within 28 days.

With thanks,

Dr Tom Lonsdale BVetMed MRCVS

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